



# General Fund

City Council Budget Study Session

April 29, 2008

# Topics

- Reconciliation of CIP & Liability Funding
- Total City Budget: 2007/08 & 2008/09
- General Fund: 2007/08 & 2008/09
  - Fund Balance
  - Revenues
  - General Fund Revenues & Expenses Chart
- Council Feedback
- Future Budget Study Sessions

# Reconciliation of CIP & Liability Funding Cash vs. Fund Balance

1	3-4-08 Council CIP Study Session: GF Reserve available		<b>7,670,000</b>
2	Encumbrances	1,017,027	
3	GF Reserve one-time transfer 07/08 to CIP	467,000	
4	New budget requires larger reserve	848,356	
5	CASH greater than reserve balance	<u>2,946,515</u>	
6	Sub-total 2+3+4+5	<u>5,278,898</u>	
	GF Reserves AVAILABLE 1-6		<b>2,391,102</b>

# Liability Fund Funding Strategies

Beginning Fund Balance 7-1-07		<b>(2,875,000)</b>
REVENUES	6,150,000	
EXPENSES		
Liability Claims Payments	13,290,000	
Decrease in claims accrual	<b>(5,000,000)</b>	
Insurance Premiums	984,000	
Operating Expenses	<u>780,000</u>	
Sub-total EXPENSES	<u>10,054,000</u>	
SURPLUS/(DEFICIT)		<u><b>(3,904,000)</b></u>
Ending Fund Balance 6-30-08 {Pending No Action}		<b>(6,779,000)</b>

Option A: Current Strategy {March 4, 2008}		
Transfers from General Fund		<u>6,500,000</u>
Ending Fund Balance 6-30-08 Option A		<b>(279,000)</b>

Option B: Proposed Strategy		
Transfers from General Fund		2,500,000
Transfers from Other Funds		<u>4,000,000</u>
Ending Fund Balance 6-30-08 Option B		<b>(279,000)</b>

# City Budget - 2007/08

## Description of Funds

Millions of \$'s

<u>Fund Type</u>	<u>Beg. Balance</u>	<u>2007/08 Forecast</u>		<u>Ending Bal.</u>
	<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2008</u>
General Fund	\$ 59.6	\$ 162.1	\$ 170.3	\$ 51.4
Special Revenue	\$ 34.4	\$ 90.8	\$ 102.1	\$ 23.1
Debt Service	\$ 56.3	\$ 11.9	\$ 13.9	\$ 54.3
Capital Projects	\$ 47.1	\$ 32.5	\$ 31.6	\$ 48.0
Enterprise	\$ 689.6	\$ 292.9	\$ 335.5	\$ 647.0
Internal Service	(\$ 3.0)	\$ 41.8	\$ 43.9	(\$ 5.1)
<b>Total</b>	<b>\$ 884.0</b>	<b>\$ 632.0</b>	<b>\$ 697.3</b>	<b>\$ 818.7</b>

# City Budget - 2008/09

## Description of Funds

Millions of \$'s

<u>Fund Type</u>	<u>Beg. Balance</u>	<u>2008/09 Budget</u>		<u>Ending Bal.</u>
	<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2009</u>
General Fund	\$ 51.4	\$ 164.6	\$ 174.0	\$ 42.0
Special Revenue	\$ 23.1	\$ 101.5	\$ 100.7	\$ 23.9
Debt Service	\$ 54.3	\$ 11.7	\$ 13.6	\$ 52.4
Capital Projects	\$ 48.0	\$ 22.9	\$ 24.0	\$ 46.9
Enterprise	\$ 647.0	\$ 310.8	\$ 378.5	\$ 579.3
Internal Service	(\$ 5.1)	\$ 43.3	\$ 41.6	(\$ 3.4)
<b>Total</b>	<b>\$ 818.7</b>	<b>\$ 654.8</b>	<b>\$ 732.4</b>	<b>\$ 741.1</b>

# GENERAL FUND

Millions

	<u>2006/07</u>	<u>2007/08</u>	<u>2008/09</u>
July 1st Available Fund Balance	\$ 24.9	\$ 36.3	\$ 27.6
Charter Reserve	17.8	19.3	19.8
Economic Contingency ~ UUT	4.0	4.0	4.0
July 1st TOTAL Fund Balance	46.7	59.6	51.4
<b>TOTAL REVENUES</b>	<b>161.0</b>	<b>162.1</b>	<b>164.6</b>
Salaries & Benefits	120.8	129.8	144.2
Maintenance & Operations	28.3	29.9	29.3
Capital Outlay	0.6	0.3	0.0
Charges Out	(5.2)	(5.4)	(5.7)
Transfers OUT	6.3	6.0	6.7
Transfers OUT ~ Liability Ins. Fund		2.5	
Transfers OUT ~ CIP		9.2	1.5
Budget Underexpenditure	(1.3)	(2.0)	(2.0)
<b>TOTAL EXPENSES</b>	<b>149.5</b>	<b>170.3</b>	<b>174.0</b>
Adjust to fund balance	1.4		
NET CHANGE in Fund Balance	11.5	(8.2)	(9.4)
<b>June 30th Total Fund Balance</b>	<b>\$ 59.6</b>	<b>\$ 51.4</b>	<b>\$ 42.0</b>
Reserve Percent	37 %	31 %	25 %

# General Fund Revenues

{ in Thousands }

Item	Budget	Actual	Orig Budg	Rev Budg	Forecast
	<u>2006/07</u>	<u>2006/07</u>	<u>2007/08</u>	<u>2007/08</u>	<u>2007/08</u>
Prop Tax	20,870	23,973	23,650	23,650	25,457
ERAF VLF	13,180	14,004	14,700	14,700	15,045
Sales Tax	21,000	19,428	20,850	20,850	19,575
ERAF Sales Tax	7,000	6,971	7,190	7,190	6,614
UUT	24,800	26,202	25,750	25,750	27,500
Other Tax	7,650	7,768	8,075	8,075	7,950
Licences/Permits	6,177	8,589	7,055	7,082	7,345
Fines	1,400	1,055	1,400	1,400	1,300
Interest	3,250	4,797	4,250	4,250	2,800

# General Fund Revenues

{ in Thousands }

Item	Budget	Actual	Orig Budg	Rev Budg	Forecast
	<u>2006/07</u>	<u>2006/07</u>	<u>2007/08</u>	<u>2007/08</u>	<u>2007/08</u>
Use of Property	4,300	4,727	4,305	4,100	4,850
Rev - Other Agency	1,610	2,693	1,898	2,339	2,367
Charges for Serv.	5,391	4,375	4,887	4,887	4,504
Misc. Rev	520	517	520	729	807
Interfund	7,300	8,262	8,600	8,600	7,870
Transfers IN	<u>27,452</u>	<u>27,611</u>	<u>28,240</u>	<u>28,240</u>	<u>28,115</u>
<b>TOTAL</b>	<b>151,900</b>	<b>160,972</b>	<b>161,370</b>	<b>161,842</b>	<b>162,099</b>

# General Fund

{ Does not include one-time expense transfers out }

Millions

\$ 180  
\$ 170  
\$ 160  
\$ 150  
\$ 140  
\$ 130  
\$ 120  
\$ 110  
\$ 100  
\$ 90

■ Revenues ■ Expense



	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08 est.	2008-09 Bud
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■ Revenues	97.7	106.4	105.5	113.9	123.1	133.8	146.7	161	162.1	164.6
■ Expense	92.2	95.8	100.5	105.7	114.2	137	142.3	148.5	160.1	174

# Current Actions General Fund

## ■ Steps Implemented

- Moratorium on recruitment for all vacant positions
- Departments preparing plans for the following cutbacks: 5%, 7.5% & 10%

# City Council Direction

- Priorities
- Concerns
- Input

# Budget Study Session Schedule

- ✓ *Total City Budget, Overview of Gen Fund* April 29
- ✓ *Enterprise Funds ~ GWP* May 06
- ✓ *Enterprise Funds ~ Sewer, Refuse, Parking, etc.* May 13
- ✓ *Internal Service Funds Overview* May 20 ???
- ✓ *CD&H Budget: Housing 2:30 pm Meeting* May 20 ???
- ✓ *General Fund Solutions* May 27
- ✓ *GRA Budget: GRA 2:30 pm Meeting* May 27
- ✓ *General Fund Solutions* June 03
- ✓ *General Fund Solutions* June 10
- ✓ *General Fund Solutions* June 17
- ✓ *Public Hearing: Council night meeting* June 10
- ✓ *General Fund: if needed* June 17
- ✓ *Budget Adoption: Council night meeting* June 24

# SUPPLEMENTAL DATA

Fund Summaries for each  
individual fund of the City  
2007/08 & 2008/09

# General Fund

Millions of \$'s

Beg. Balance	2007/08 Forecast			Ending Bal.
<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Surplus/ {Deficit}</u>	<u>6/30/2008</u>
\$ 59.6	\$ 162.1	\$ 170.3	(\$ 8.2)	\$ 51.4

Beg. Balance	2008/09 Budget			Ending Bal.
<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Surplus/ {Deficit}</u>	<u>6/30/2009</u>
\$ 51.4	\$ 164.6	\$ 174.0	(\$ 9.4)	\$ 42.0

# Special Revenue Funds - 2007/08

Millions of \$'s	Beg. Balance	2007/08 Forecast		Ending Bal.
	<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2008</u>
Community Development	\$ 0.0	\$ 3.7	\$ 3.2	\$ 0.5
Housing	\$ 3.0	\$ 15.2	\$ 15.2	\$ 3.0
Home Grant Fund	\$ 0.0	\$ 2.1	\$ 5.2	(\$ 3.1)
Supportive Housing Grant	\$ 0.0	\$ 1.7	\$ 1.7	\$ 0.0
Emergency Shelter Grant	\$ 0.0	\$ 0.1	\$ 0.1	\$ 0.0
Workforce Investment Act	\$ 0.2	\$ 3.6	\$ 4.6	(\$ 0.8)
Redevelopment	(\$ 8.6)	\$ 20.0	\$ 20.4	(\$ 9.0)
Low/Mod. Income Housing	\$ 17.1	\$ 7.5	\$ 13.7	\$ 10.9
Transit	\$ 13.0	\$ 10.8	\$ 9.4	\$ 14.4
Air Quality Improvement	\$ 0.5	\$ 0.3	\$ 0.3	\$ 0.5
PW Special Grants	(\$ 0.0)	\$ 0.0	\$ 0.0	(\$ 0.0)
Narcotic Forfeiture	\$ 0.3	\$ 0.7	\$ 0.3	\$ 0.7
Police Special Grant	\$ 0.1	\$ 0.7	\$ 0.7	\$ 0.1

# Special Revenue Funds - 2007/08

## {continued}

Millions of \$'s	Beg. Balance	2007/08 Forecast		Ending Bal.
	<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2008</u>
Supplemental Law Enforcement	\$ 0.2	\$ 0.4	\$ 0.3	\$ 0.3
Police Staff Augmentation	\$ 6.2	\$ 1.8	\$ 3.1	\$ 4.9
Fire Grant	(\$ 1.7)	\$ 1.9	\$ 1.2	(\$ 1.0)
Nutritional Meals Grant	\$ 0.2	\$ 0.5	\$ 0.5	\$ 0.2
Library Grant	\$ 2.0	\$ 0.6	\$ 0.4	\$ 2.2
Cable Access	\$ 0.7	\$ 0.5	\$ 0.6	\$ 0.6
Electric Public Benefit	\$ 2.7	\$ 4.2	\$ 4.9	\$ 2.0
Fire Paramedic	(\$ 3.4)	\$ 10.8	\$ 11.4	(\$ 4.0)
Fire Communications	\$ 1.6	\$ 2.8	\$ 3.9	\$ 0.5
ICIS	\$ 0.3	\$ 0.3	\$ 0.4	\$ 0.2
Joint Air Support	<u>\$ 0.0</u>	<u>\$ 0.6</u>	<u>\$ 0.6</u>	<u>\$ 0.0</u>
<b>Total</b>	<b>\$ 34.4</b>	<b>\$ 90.8</b>	<b>\$ 102.1</b>	<b>\$ 23.1</b>

# Special Revenue Funds - 2008/09

Millions of \$'s	Beg. Balance	2008/09 Budget		Ending Bal.
	<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2009</u>
Community Development	0.5	3.5	3.5	0.5
Housing	3.0	13.8	15.1	1.7
Home Grant Fund	(3.1)	2.1	2.1	(3.1)
Supportive Housing Grant	0.0	2.0	2.0	0.0
Emergency Shelter Grant	0.0	0.1	0.1	0.0
Workforce Investment Act	(0.8)	4.5	4.4	(0.7)
Redevelopment	(9.0)	22.7	13.2	0.5
Low/Mod. Income Housing	10.9	7.9	8.0	10.8
Transit	14.4	15.7	19.3	10.8
Air Quality Improvement	0.5	0.3	0.3	0.5
PW Special Grants	(0.0)	0.0	0.0	(0.0)
Narcotic Forfeiture	0.7	0.0	0.5	0.2
Police Special Grant	0.1	0.7	0.7	0.1

# Special Revenue Funds - 2008/09

## {continued}

Millions of \$'s	Beg. Balance	2008/09 Budget		Ending Bal.
	<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2009</u>
Supplemental Law Enforcement	0.3	0.4	0.4	0.3
Police Staff Augmentation	4.9	2.4	4.5	2.8
Fire Grant	(1.0)	2.5	2.5	(1.0)
Nutritional Meals Grant	0.2	0.6	0.6	0.2
Library Grant	2.2	0.5	0.4	2.3
Cable Access	0.6	0.5	0.6	0.5
Electric Public Benefit	2.0	7.0	6.8	2.2
Fire Paramedic	(4.0)	10.6	11.9	(5.3)
Fire Communications	0.5	2.8	2.5	0.8
ICIS	0.2	0.3	0.2	0.3
Joint Air Support	<u>0.0</u>	<u>0.6</u>	<u>1.1</u>	<u>(0.5)</u>
<b>Total</b>	<b>23.1</b>	<b>101.5</b>	<b>100.7</b>	<b>23.9</b>

# Debt Service Funds - 2007/08

Millions of \$'s	Beg. Balance	<u>2007/08 Forecast</u>		Ending Bal.
	<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2008</u>
2003 GRA Tax Alloc Bonds	\$ 5.6	\$ 5.1	\$ 4.8	\$ 5.9
Police Building Bonds	\$ 46.6	\$ 1.5	\$ 3.9	\$ 44.2
2002 GRA Tax Alloc Bonds	\$ 4.4	\$ 3.9	\$ 3.8	\$ 4.5
Capital Lease	<u>(\$ 0.3)</u>	<u>\$ 1.4</u>	<u>\$ 1.4</u>	<u>(\$ 0.3)</u>
Total	\$ 56.3	\$ 11.9	\$ 13.9	\$ 54.3

# Debt Service Funds - 2008/09

Millions of \$'s	Beg. Balance	2008/09 Budget		Ending Bal.
	<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2009</u>
2003 GRA Tax Alloc Bonds	\$ 5.9	\$ 4.8	\$ 4.8	\$ 5.9
Police Building Bonds	\$ 44.2	\$ 1.7	\$ 3.6	\$ 42.3
2002 GRA Tax Alloc Bonds	\$ 4.5	\$ 3.8	\$ 3.8	\$ 4.5
Capital Lease	<u>(\$ 0.3)</u>	<u>\$ 1.4</u>	<u>\$ 1.4</u>	<u>(\$ 0.3)</u>
Total	\$ 54.3	\$ 11.7	\$ 13.6	\$ 52.4

# Capital Projects Funds - 2007/08

Millions of \$'s	Beg. Balance	2007/08 Forecast		Ending Bal.
	<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2008</u>
Capital Improvement	\$ 36.3	\$ 22.0	\$ 21.1	\$ 37.2
State Gas Tax	\$ 10.8	\$ 10.5	\$ 10.5	\$ 10.8
Total	\$ 47.1	\$ 32.5	\$ 31.6	\$ 48.0

# Capital Projects Funds - 2008/09

Millions of \$'s	Beg. Balance	2008/09 Budget		Ending Bal.
	<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2009</u>
Capital Improvement	\$ 37.2	\$ 16.8	\$ 17.9	\$ 36.1
State Gas Tax	<u>\$ 10.8</u>	<u>\$ 6.1</u>	<u>\$ 6.1</u>	<u>\$ 10.8</u>
Total	\$ 48.0	\$ 22.9	\$ 24.0	\$ 46.9

# Enterprise Funds - 2007/08

Millions of \$'s	Beg. Balance	2007/08 Forecast		Ending Bal.
	<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2008</u>
Recreation	\$ 1.5	\$ 2.5	\$ 2.4	\$ 1.6
Hazardous Disp	\$ 1.2	\$ 1.5	\$ 1.7	\$ 1.0
Parking	\$ 36.1	\$ 7.0	\$ 8.9	\$ 34.2
Sewer	\$ 212.4	\$ 19.7	\$ 14.2	\$ 217.9
Refuse Disposal	\$ 19.4	\$ 18.8	\$ 17.4	\$ 20.8
Electric	\$ 328.4	\$ 206.0	\$ 235.1	\$ 299.3
Water	<u>\$ 90.6</u>	<u>\$ 37.4</u>	<u>\$ 55.8</u>	<u>\$ 72.2</u>
Total	\$ 689.6	\$ 292.9	\$ 335.5	\$ 647.0

# Enterprise Funds - 2008/09

Millions of \$'s	Beg. Balance	2008/09 Budget		Ending Bal.
	<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2009</u>
Recreation	\$ 1.6	\$ 2.7	\$ 2.4	\$ 1.9
Hazardous Disp	\$ 1.0	\$ 1.5	\$ 1.9	\$ 0.6
Parking	\$ 34.2	\$ 7.1	\$ 11.3	\$ 30.0
Sewer	\$ 217.9	\$ 19.0	\$ 14.3	\$ 222.6
Refuse Disposal	\$ 20.8	\$ 19.5	\$ 15.1	\$ 25.2
Electric	\$ 299.3	\$ 217.7	\$ 251.4	\$ 265.6
Water	<u>\$ 72.2</u>	<u>\$ 43.3</u>	<u>\$ 82.1</u>	<u>\$ 33.4</u>
Total	\$ 647.0	\$ 310.8	\$ 378.5	\$ 579.3

# Internal Service Funds - 2007/08

Millions of \$'s

	Beg. Balance	2007/08 Forecast		Ending Bal.
	<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2008</u>
Equipment Reserve	10.9	2.2	5.3	7.8
Helicopter Depreciation	1.1	0.4	0.5	1.0
Tech Equipment Replace	0.1	1.5	0.8	0.8
Application Software Repl	1.3	0.3	0.3	1.3
Police CAD RMS Replace	0.9	0.3	0.0	1.2
City Document Mgt Sys	0.2	0.1	0.0	0.3
Unemployment Insurance	0.4	0.2	0.2	0.4
Liability Insurance	(2.9)	6.3	6.3	(2.9)
Compensation Insurance	(7.6)	9.6	9.6	(7.6)

# Internal Service Funds - 2007/08

## {continued}

Millions of \$'s	Beg. Balance	2007/08 Forecast		Ending Bal.
	<u>7/1/2007</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2008</u>
Dental Insurance	\$ 0.3	\$ 1.3	\$ 1.3	\$ 0.3
Medical Insurance	\$ 0.7	\$ 12.1	\$ 12.1	\$ 0.7
Vision Insurance	\$ 0.0	\$ 0.3	\$ 0.3	\$ 0.0
Employee Benefits	(\$ 5.6)	\$ 1.0	\$ 1.0	(\$ 5.6)
Post Employment Benefits	(\$ 3.6)	\$ 2.0	\$ 2.0	(\$ 3.6)
Graphics Operation	(\$ 0.2)	\$ 0.5	\$ 0.7	(\$ 0.4)
Wireless Communications	(\$ 0.4)	\$ 2.4	\$ 2.7	(\$ 0.7)
Financial Systems	<u>\$ 1.4</u>	<u>\$ 1.3</u>	<u>\$ 0.8</u>	<u>\$ 1.9</u>
Total	(\$ 3.0)	\$ 41.8	\$ 43.9	(\$ 5.1)

# Internal Service Funds – 2008/09

Millions of \$'s	Beg. Balance	2008/09 Budget		Ending Bal.
	<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2009</u>
Equipment Reserve	\$ 7.8	\$ 2.6	\$ 0.0	\$ 10.4
Helicopter Depreciation	\$ 1.0	\$ 0.4	\$ 0.3	\$ 1.0
Tech Equipment Replace	\$ 0.8	\$ 0.8	\$ 1.7	(\$ 0.1)
Application Software Repl	\$ 1.3	\$ 0.3	\$ 1.1	\$ 0.5
Police CAD RMS Replace	\$ 1.2	\$ 0.3	\$ 0.0	\$ 1.5
City Document Mgt Sys	\$ 0.3	\$ 0.1	\$ 0.0	\$ 0.4
Unemployment Insurance	\$ 0.4	\$ 0.2	\$ 0.2	\$ 0.4
Liability Insurance	(\$ 2.9)	\$ 6.2	\$ 6.2	(\$ 2.9)
Compensation Insurance	(\$ 7.6)	\$ 10.0	\$ 10.0	(\$ 7.6)

# Internal Service Funds - 2008/09

## {continued}

Millions of \$'s	Beg. Balance	2008/09 Budget		Ending Bal.
	<u>7/1/2008</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>6/30/2009</u>
Dental Insurance	\$0.3	\$1.5	\$1.5	\$ 0.3
Medical Insurance	\$0.7	\$13.3	\$13.3	\$ 0.7
Vision Insurance	\$0.0	\$0.3	\$0.3	\$ 0.0
Employee Benefits	(\$5.6)	\$1.0	\$1.0	(\$ 5.6)
Post Employment Benefits	(\$3.6)	\$2.1	\$2.1	(\$ 3.6)
Graphics Operation	(\$0.4)	\$0.5	\$0.8	(\$ 0.7)
Wireless Communications	(\$0.7)	\$2.4	\$1.8	(\$ 0.1)
Financial Systems	<u>\$1.9</u>	<u>\$1.3</u>	<u>\$1.3</u>	<u>\$ 1.9</u>
Total	(\$ 5.1)	\$ 43.3	\$ 41.6	(\$ 3.4)